

**COMPANY** 

**Rating: BUY** 

**NBY** 

\$0.29

(from \$9.50)

(intraday)

Target: \$3.50

Ticker:

Price:

**UPDATE** 

# NovaBay Pharmaceuticals, Inc.

Reports Q3. Avenova should drive solid growth in 2023/24. Lowering P/T to \$3.50.

**Q3 report:** NovaBay recently (on November 9) reported its Q3 (ending September) 2023 results. Revenue was \$3.3 million (-15% y-o-y), compared with our estimates of \$3.8 million and consensus of \$3.6 million. Net loss was \$1.8 million or EPS of (0.37) compared with our estimates of (0.41) and consensus of (0.40). There was no company guidance.

**Avenova products sales:** Avenova product sales were \$2.4 million. The company also had \$0.1 million of NeutroPhase and PhaseOne wound care product sales.

**DERMAdoctor contribution:** DERMAdoctor sales were \$0.8 million.

No guidance: The company did not provide 2023 guidance.

**Adjusting 2023 estimates:** We are adjusting our 2023 estimates for revenue to \$14 million, from \$16 million, and for EPS to \$(2.31) from \$(2.50).

**DERMAdoctor:** In September 2021, NovaBay announced the acquisition of privately held DERMAdoctor for ~\$12 million (in cash). DERMAdoctor produces and sells more than 30 products under lines that include Ain't Misbehavin', Calm Cool + Corrected, Kakadu C, KP Duty, and Wrinkle Revenge. Its products are designed to address acne, aging skin, dark spots, dry skin, eczema, and many other skin conditions. DERMAdoctor sells its products through major retailers such as Macy's, QVC, Costco, digital beauty retailers such as SkinStore and Amazon, as well as its own website. DERMAdoctor also has a large and growing network of international distributors and retailers.

**DERMAdoctor new focus:** The company is now shifting its strategy in its skincare segment away from new product development to focus more on driving sales of top-selling products through its most efficient sales channels. As part of this, Dr. Jeff Kunin and Dr. Audrey Kunin (founders of DERMAdoctor) retired in November 2023.

Management long term positive: NovaBay is making good progress to market its Avenova product to the 41 million Americans (\$600 million market opportunity) who suffer from blepharitis and related eye symptoms. In addition, the acquisition of DERMAdoctor allows strong growth and synergy opportunities in the global market for cosmetic skincare products. NovaBay plans to launch a broad range of complementary eye and skin care products. The company also plans to leverage operational synergies and sales/distribution relationships.

We remain positive: Despite stock and financial results volatility, we believe that NovaBay is a compelling investment story. The company's focus in 2023/24 is to drive Avenova and DERMAdoctor sales to consumers by focusing on current products as well as new product launches.

**Balance sheet:** In Q3, the company has \$4 million in cash and \$1 million in debt. In Q2, the company raised \$3 million in convertible debt. We believe the company has enough cash into 2024.

**Risk/reward positive:** Maintaining our BUY rating, but lowering our 12-month price target to \$3.50 from \$9.50, which is based on an NPV analysis. Although there are many variables in our valuation (many with high variabilities and risks), we believe this appropriately balances out the company's high risks with its high growth prospects and large upside opportunities.

### **Company Description**

Based in Emeryville, CA, NovaBay Pharmaceuticals is a biopharmaceutical company focusing on commercializing and developing therapeutics for the anti-infective market.

United States Healthcare

December 7, 2023

Edward Woo, CFA (561) 327-9435 ewoo@ascendiant.com

NIVSE

# Stock Data

exchange:	INTSE
52-week Range:	\$0.28 - 2.60
Shares Outstanding (million):	7
Market cap (\$million):	\$2
EV (\$million):	\$(1)
Debt (\$million):	\$1
Cash (\$million):	\$4
Avg. Daily Trading Vol. (\$million):	\$0.5
Float (million shares):	6
Short Interest (million shares):	0.1
Dividend, annual (yield):	\$0 (NA%)

### Revenues (US\$ million)

	2023E (Cur.)	2023E (Old)	2024E (Cur.)	2024E (Old)
Q1 Mar	3A		4E	
Q2 Jun	5A		4E	
Q3 Sep	3A	4E	4E	5E
Q4 Dec	<u>3E</u>	<u>4E</u>	<u>4E</u>	<u>7E</u>
Total	14E	16E	16E	20E
EV/Revs	N/A		N/A	

### Earnings per Share (pro forma)

	2023E	2023E	2024E	2024E
	(Cur.)	(Old)	(Cur.)	(Old)
Q1 Mar	(0.85)A		(0.20)E	(0.26)E
Q2 Jun	(1.27)A		(0.20)E	(0.25)E
Q3 Sep	(0.37)A	(0.41)E	(0.17)E	(0.09)E
Q4 Dec	(0.30)E		(0.17)E	<u>0.16E</u>
Total	(2.31)E	(2.50)E	(0.73)E	(0.43)E
P/E	N/A		N/A	

### **Important Disclosures**

Ascendiant Capital Markets LLC seeks to do business with companies covered by its research team. Consequently, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of this report. Investors should consider this report as only a single factor in making an investment decision.

For analyst certification and other important disclosures, refer to the Disclosure Section, located at the end of this report, beginning on page 13.



## **Exhibit 1: Company Overview**



# **Corporate Overview**

### Established Brands in Three Verticals

- Avenova #1 doctor-recommended antimicrobial lid & lash spray in the U.S. dry eye market
- DERMAdoctor more than 30 highly effective, problem-solving dermatological products
- PhaseOne and NeutroPhase cutting-edge wound care technology

### Complementary Product Lines

- · Innovative, proprietary OTC products address underserved customer needs
- · Similar customer demographic across all brands
- Scientifically developed and clinically proven not cosmetic

### Cohesive Mission

- Sales & marketing DTC expertise to create a strong, fast-growing company
- · Expanding distribution and international reach
- · Creating science-based, problem-solving, accessible solutions for improved well-being



Avenova for Eye Care

**DERMAdoctor** for Skin Care



# **Strategic Execution**

01

### Avenova Demographic Expansion

Avenova expanding into the eyelash extension market

02







### DERMAdoctor Geographic Expansion

International distribution expansion opportunities in China and European Union





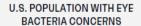
### **Exhibit 2: Avenova**

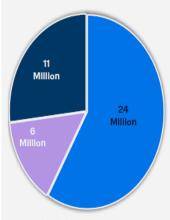


# Science for sore eyes.

- · No. 1 Doctor-Recommended Antimicrobial Lid & Lash Spray
- Pioneering use of hypochlorous acid (HOCI) a substance naturally produced by the body — for antimicrobial lid & lash spray
- Kills a broad spectrum of bacteria and helps relieve chronic eye conditions like dry eye, blepharitis, styes, contact lens discomfort and inflammation
- 510(k) FDA-cleared formulation is the only known stable, truly pure HOCI commercial solution
- Manufactured and lab tested in the U.S. and clinically proven to be the most effective lid & lash solution available without a prescription
- 80-100 times more potent than Clorox bleach yet completely nontoxic

# Avenova Market Opportunity





- Blepharitis
- MGD & Aqueous Deficiency
- Surgery/Lens Intolerance

source: Lemp MA, Crews LA, Bron AJ, Foulks GN, Sullivan BD. Distribution of squeous deficient and evaporative dry eye in a clinic-based patient population. Cornes. 2012 May; 31(5):472-8

### Bacterial Dry Eye is the Most Common Form

- Bacterial dry eye (meibomian gland dysfunction and blepharitis) represents 86% of dry eye patients
- Aqueous deficient dry eye, treated by Restasis and Xiidra, represent ONLY about 14%



## Annual U.S. Burden of Dry Eye Disease is \$55.4B

- · Economic burden of dry eye: \$3.8B
- · Indirect cost of lost productivity: \$51.6B



### Avenova Market Penetration to Date

- · 100,000+ online purchasers
- 10,000+ prescribers
- 1,000+ Physician Office dispensers

### Avenova Core Market Potential

- · 40m+ patients
- · 40,000+ Optometrists
- · 20,000+ Ophthalmologists



### **Exhibit 3: Investment Highlights**

# **Investment Highlights**

### Predictable, Recurring Revenue

Drive future success from current Avenova and DERMAdoctor customers and brands. 2022 net product sales of \$14.4 million, including DERMAdoctor, up 41% from prior year

## Multipronged Product Strategy

A solid foundation of predictable revenue from existing products with expanded DTC digital marketing and new OTC product launches in eyecare and skincare markets

# Expense Management

DTC sales & marketing expertise contributes to 4% decrease in 2022 sales and marketing expenses even with costs incurred for DERMAdoctor products

# **Past and Future Milestone**





Exhibit 4: Acquisition of DERMAdoctor (announced September 2021 & closed November 2021)

# NovaBay/DERMAdoctor Synergies & Transaction Terms

- Financial Benefits
  - · Acquisition is expected to be immediately accretive to NovaBay's bottom line
  - Acquisition has the potential to double topline revenue in 2022
  - · Higher revenue and operational synergies expected to drive profitability
- DERMAdoctor products complement NovaBay's CelleRx Clinical Reset™
  - · Scientifically formulated to be highly effective yet gentle on skin
- Leverage NovaBay's expertise in digital direct-to-consumer sales
- · Creates an equal presence in the eyecare and skincare markets
  - · New products will diversify NovaBay's revenue
- Transaction
  - \$12 million in cash; \$3 million in earnouts based on meeting financial targets
  - Expected to close in Q4 2021, subject to closing conditions

DERMAdoctor is an ideal fit to enhance shareholder value in very large and growing skincare market



## **Exhibit 5: DERMAdoctor Overview**

# **DERMAdoctor: Established Brand in Growing Skincare Market**



#### Established Brand

- Founded in 1998 by Drs. Audrey and Jeff Kunin
- Over 30 high-quality skincare products

### Scientifically Formulated Proprietary Products

- Created by board-certified dermatologist
- Focus on alleviating and healing common skin conditions: dry skin, blemishes, keratosis pilaris and aging
- Effective, hypoallergenic, and problem-solving

### Significant Global Growth Opportunity

- Cosmetic skincare products estimated to reach \$185 billion by 2027
- The skincare segment is growing faster than any other part of the beauty industry

DERMAdoctor delivers on the promise that clinical skin therapy can be fun and easy, while delivering significant, measurable results

# **DERMAdoctor Primary Products**



### Kakadu C

Vitamin C based elixirs with anti-aging properties

The main ingredient in the Kakadu C suite of products is the Kakadu Plum, which is only found in Australia. This plum contains 55x the Vitamin C of Florida oranges

Domestic Wholesale



### **KP** duty

Exfoliating body treatments targeted towards people with Keratosis Pilaris. The treatments help alleviate the dry, rough and bumpy skin

- Evening Primrose Lactobionic Acid - Silica
- Black Currant Gluconolactone
- AHA (Glycolic + Lactic Acids)

Amazon



### AIN'T misbehavin'

The Ain't Misbehavin product family offers a suite of solutions for acne and related conditions

- Glycolic Acid
- Salicylic Acid Hamamelis Virginiana extract NDGA

Domestic Retail



### **MED e TATE**

DERMAdoctor offers two main lines of antiperspirants: MED e TATE and Total Nonscents. The former is a wipe product while the latter are roll-on antiperspirants

- Aluminum Zirconium
- Tomato extract
- Ginseng root extract Kojic Acid

International Wholesale



Exhibit 6: NovaBay and DERMAdoctor Market Opportunities (as of Q1 2022)

# Expansion Opportunities in the Skincare Market

- Increase NovaBay's presence in the skincare market with the addition of more than 30 DERMAdoctor products
- Products are highly complementary to CelleRx brand
- Combination of companies provide exceptional opportunities for future sales growth
- Dr. Audrey Kunin appointed as NovaBay's Chief Product Officer
  - As an industry trailblazer, Dr. Kunin will lead R&D efforts to create new products and establish new brands in both the skincare and eyecare markets



# Growing Into An Expanding Market

- Estimated global market for cosmetic skincare products to exceed \$145 billion in 2020 and reach \$185 billion by 2027
- Skincare, as a market segment, is growing faster than any other part of the beauty industry.
- This is our growth opportunity!
  - DERMAdoctor commercialize existing pipeline of new products
  - CelleRx develop complementary products
  - Luxury Brand X launch new innovative high-end line of skincare products designed to target the same market as Dr. Barbara Sturm, Augustinus Bader and Goop

# 2022 Corporate Vision for Combined Companies

A combined company equally diversified across the eyecare and skincare markets

Total revenue in excess of \$20M 50% eyecare / 50% skincare

Positive EBITDA



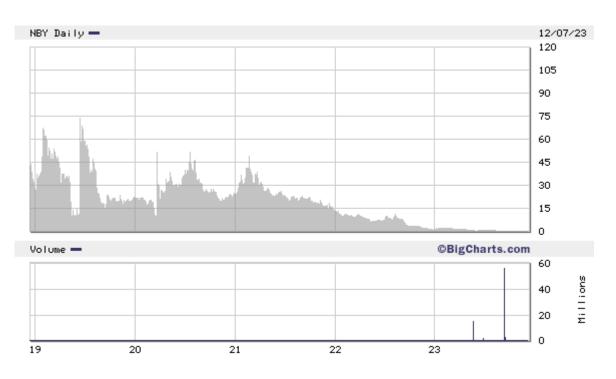
# Exhibit 7: Q3 2023 and Recent Highlights (as of November 9, 2023)

- Net product revenue from Avenova®-branded eyecare products grew 7% yearover-year, reflecting an increased contribution from the physician dispensed channel
- Sales and marketing expenses declined 7% versus the prior year through continued optimized digital marketing programs
- Operating loss for the first nine months of 2023 narrowed by 16% from the prior year
- Marketing activities are underway to promote differentiated, high-quality
   Avenova Allograft to a broad target audience of U.S. eyecare specialists

#### **Executing on Business Strategy** NovaBay Pharmaceuticals Eyeganics Organic Tears, the NovaBay Pharmaceuticals Chief Launches Avenova Eye Health Only USDA-Certified Organic Product Officer Dr. Audrey Support, a New Antioxidant-Lubricant Eye Drop, available Kunin to Discuss Rich Oral Supplement to DERMAdoctor's Eczema through Avenova.com and Comfort Dry Eyes and Promote physician-dispensed channel Treatment on Two QVC® Shows Overall Eye Health Mar. 14, 2023 Feb. 6, 2023 Mar. 7, 2023 NovaBay Pharmaceuticals NovaBay Pharmaceuticals NovaBay Pharmaceuticals and PhaseOne Health Announces the Launch of Announces Significant Orders for DERMAdoctor's TikTok Store in Expand Commercial and DERMAdoctor's Top-Selling Collaborative Strategies for China and Expands Online Kakadu C Anti-Aging Serum Marketing in the U.S. and China the Wound Care Market ahead of the Holiday Season Oct. 18, 2022 Jan. 17, 2023 Nov. 29, 2022



Exhibit 8: NovaBay Pharmaceuticals's Stock Price (Five Years)



Source: https://bigcharts.marketwatch.com/

Exhibit 9: Consensus Expectations (as of November 9, 2023)

	Revenue (mils) 2023E	<u>2024E</u>	·	<b>EPS</b> 2023E	<u>2024E</u>
Q1 Mar	\$3.1A		Q1 Mar	\$(0.85)A	
Q2 Jun	\$4.6A		Q2 Jun	\$(1.27)A	
Q3 Sep	\$3.6E		Q3 Sep	\$(0.40)E	
Q4 Dec	\$4.0E		Q4 Dec	\$(0.30)E	
Total	\$15.3E	\$18.3E	Total	\$(2.52)E	\$(0.49)E

<sup>\*</sup>Quarterly estimates may not add to annual estimates due to variations in contributing estimates and rounding

Source: Company report, Refinitiv, and Ascendiant Capital Markets estimates



# **FINANCIAL MODEL**

NovaBay Pharmaceuticals, Inc.

Sales Reverue   1.8   2.1   1.8   2.6   8.4   2.6   3.0   3.8   3.6   1.31   3.1   4.6   3.3   3.4   1.4   4.0   4.0   4.0   4.0   4.0   1.5   6.0	NovaBay Pharmaceut										_										
Sales Revenue   1.8   2.1   1.8   2.6   8.4   2.6   8.0   3.0   3.8   3.6   13.1   3.1   4.6   3.3   3.4   14.4   4.0   4.0   4.0   4.0   4.0   4.0   10.0	Income Statement (\$ mils)	Mar-21	Jun-21	•		2021					2022			•		2023					2024
Decreating conditionation districtive   0.0	Fiscal Year End: December 31	Q1A	Q2A	Q3A	Q4A	FY-A	Q1A	Q2A	Q3A	Q4A	FY-A	Q1A	Q2A	Q3A	Q4E	FY-E	Q1E	Q2E	Q3E	Q4E	FY-E
Decreating conditionation districtive   0.0	Onland Dayman	4.0	0.4	4.0		0.4			0.0		40.4		4.0	0.0	0.4			4.0	4.0	4.0	40.0
Other Cotal Revenue		1.8	2.1	1.8	2.6		2.6	3.0	3.8	3.6		3.1	4.6	3.3	3.4		4.0	4.0	4.0	4.0	
Tetal Revenue 1.8																					
Cost of Revenues    0.5																				4.0	
Goss-Profit   13   15   13   14   5.6   15   16   24   18   72   19   23   18   19   50   2.4   2.4   2.6   2.6   10.0   Research and development   0.0   0.	I otal Revenue	1.8	2.1	1.8	2.6	8.4	2.6	3.0	3.8	3.6	13.1	3.1	4.6	3.3	3.4	14.4	4.0	4.0	4.0	4.0	16.0
Goss-Profit   13   15   13   14   5.6   15   16   24   18   72   19   23   18   19   50   2.4   2.4   2.6   2.6   10.0   Research and development   0.0   0.	0-1-6	0.5	0.0	0.5	4.0	0.0		4.5	4.5	4.0		4.0	0.0		4.5		1.0	4.0			
Research and development  O. O																					
Selfing and marketing	Gross Profit	1.3	1.5	1.3	1.4	5.6	1.5	1.6	2.4	1.8	7.2	1.9	2.3	1.8	1.9	8.0	2.4	2.4	2.6	2.6	10.0
General and administrative   1.2   1.6   1.8   2.7   7.2   2.2   1.9   1.0   2.4   7.5   2.0   1.9   1.2   1.6   6.8   1.5   1.5   1.5   1.5   1.5   1.5   0.0   Restructuring ligation and other   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   Restructuring ligation and other   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   Restructuring ligation and other   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   Restructuring ligation and other   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   Restructuring ligation and other   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   Restructuring ligation and other   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   Restructuring ligation and other   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   Restructuring ligation and other   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   0.0   Restructuring ligation and other   0.0	Research and development	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.1	0.2	0.0	0.0	0.0	0.2	0.3	0.2	0.2	0.2	0.2	0.8
Restricturing, Bigation, and other   0.0	Selling and marketing	1.7	1.8	1.9	1.9	7.2	1.7	1.8	1.8	1.9	7.2	1.7	1.7	1.7	2.0	7.1	2.0	2.0	2.0	2.0	8.0
Total operating expenses	General and administrative	1.2	1.6	1.8	2.7	7.2	2.2	1.9	1.0	2.4	7.5	2.0	1.9	1.2	1.6	6.8	1.5	1.5	1.5	1.5	6.0
Operating income (loss)  (1.5) (1.9) (2.3) (3.2) (8.9) (2.4) (2.2) (0.5) (9.4) (1.4.4) (1.7) (1.4) (1.1) (2.0) (6.2) (1.3) (1.3) (1.1) (1.1) (4.8 (4.8 (4.8 (4.8 (4.8 (4.8 (4.8 (4.8	Restructuring, litigation, and o	other				0.0				6.7	6.7				0.0	0.0	0.0	0.0	0.0	0.0	0.0
Interest income (expense) Other income (expense) Other income (expense) Other income (expense) Other income taxes Income t	Total operating expenses	2.9	3.4	3.6	4.6	14.5	3.9	3.7	2.8	11.2	21.6	3.7	3.7	3.0	3.8	14.1	3.7	3.7	3.7	3.7	14.8
Interest income (expense) Other income (expense) Other income (expense) Other income (expense) Other income taxes Income t																					
Other income (expenses)   O.D.   2.3   C.3.   C.0.0   (6.6)   (0.1)   (2.2)   (5.8)   (8.2)   (1.5)   (1.7)   (4.0)   (1.8)   (2.0)   (9.5)   (1.3)   (1.3)   (1.1)   (1.1)   (4.8)   (1.8)   (1.8)   (1.9)   (2.3)   (0.9)   (6.6)   (0.1)   (2.2)   (5.8)   (8.2)   (1.6.3)   (1.7)   (4.0)   (1.8)   (2.0)   (9.5)   (1.3)   (1.3)   (1.1)   (1.1)   (4.8)   (1.8	Operating income (loss)	(1.5)	(1.9)	(2.3)	(3.2)	(8.9)	(2.4)	(2.2)	(0.5)	(9.4)	(14.4)	(1.7)	(1.4)	(1.1)	(2.0)	(6.2)	(1.3)	(1.3)	(1.1)	(1.1)	(4.8)
Other income (expenses)   O.D.   2.3   C.3.   C.0.0   (6.6)   (0.1)   (2.2)   (5.8)   (8.2)   (1.5)   (1.7)   (4.0)   (1.8)   (2.0)   (9.5)   (1.3)   (1.3)   (1.1)   (1.1)   (4.8)   (1.8)   (1.8)   (1.9)   (2.3)   (0.9)   (6.6)   (0.1)   (2.2)   (5.8)   (8.2)   (1.6.3)   (1.7)   (4.0)   (1.8)   (2.0)   (9.5)   (1.3)   (1.3)   (1.1)   (1.1)   (4.8)   (1.8																					
Income before income taxes   Carlo	Interest income (expense)					0.0					0.0				0.0	0.0	0.0	0.0	0.0	0.0	0.0
Income before income taxes   Carlo	Other income (expense)	0.0			2.3	2.3	2.3	(0.0)	(5.3)	1.2	(1.8)	(0.0)	(2.7)	(0.6)	0.0	(3.3)	0.0	0.0	0.0	0.0	0.0
Net income (loss)  (1.5) (1.9) (2.3) (0.9) (6.6) (0.1) (2.2) (5.8) (8.2) (16.3) (1.7) (4.0) (1.8) (2.0) (9.5) (1.3) (1.3) (1.3) (1.1) (1.1) (4.8) (4.8) (4.0) (1.8) (2.0) (9.5) (1.3) (1.3) (1.3) (1.1) (1.1) (4.8	Income before income taxes	(1.5)	(1.9)	(2.3)				(2.2)	(5.8)		(16.3)	(1.7)	(4.0)	(1.8)	(2.0)	(9.5)	(1.3)	(1.3)	(1.1)	(1.1)	(4.8)
Net income (loss)  (1.5) (1.9) (2.3) (0.9) (6.6) (0.1) (2.2) (5.8) (8.2) (16.3) (1.7) (4.0) (1.8) (2.0) (9.5) (1.3) (1.3) (1.3) (1.1) (1.1) (4.8) (4.8) (4.0) (1.8) (2.0) (9.5) (1.3) (1.3) (1.3) (1.1) (1.1) (4.8	Income taxes	. ,			` ′	0.0				` '	0.0				0.0	0.0	0.0	0.0	0.0	0.0	0.0
Note income (pro forma)   (1.5) (1.9) (2.3) (0.9) (6.6) (0.1) (2.2) (5.8) (8.2) (11.3) (1.7) (4.0) (1.8) (2.0) (9.5) (1.3) (1.3) (1.3) (1.1) (1.1) (4.8		(1.5)	(1.9)	(2.3)	(0.9)		(0.1)	(2.2)	(5.8)	(8.2)		(1.7)	(4.0)	(1.8)							(4.8)
EBITDA   (1.5)		. ,			` ′					` '							` ′			` '	
EBITDA (1.3) (1.5) (2.0) (2.7) (7.6) (2.1) (1.9) (0.5) (9.2) (13.7) (1.6) (1.2) (1.0) (1.6) (5.5) (1.0) (1.0) (0.8) (0.8) (3.4 Shares, Basic 1.2 1.2 1.3 1.3 1.3 1.2 1.4 1.5 1.6 1.9 1.6 2.0 3.2 4.7 6.5 4.1 6.6 6.6 6.6 6.7 6.7 6.6 Enhares, Diluted 1.2 1.2 1.3 1.3 1.2 1.4 1.5 1.6 1.9 1.6 2.0 3.2 4.7 6.5 4.1 6.6 6.6 6.6 6.7 6.7 6.6 Enhares, Diluted (Proforma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$10.10) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73 EPS Diluted (Proforma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$10.10) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73 EPS Diluted (Proforma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$10.10) (\$0.85) (\$1.27) (\$0.37) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73 EPS Diluted (Proforma) (\$1.28) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$10.10) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73 EPS Diluted (Proforma) (\$1.28) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$10.10) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73 EPS Diluted (Proforma) (\$1.28) (\$1.2	Nonrecurring/noncash adjustme	ents				0.0					0.0					0.0					0.0
Shares, Basic 1.2 1.2 1.3 1.3 1.3 1.2 1.4 1.5 1.6 1.9 1.6 2.0 3.2 4.7 6.5 4.1 6.6 6.6 6.7 6.7 6.6 Shares, Diluted 1.2 1.2 1.3 1.3 1.2 1.4 1.5 1.6 1.9 1.6 2.0 3.2 4.7 6.5 4.1 6.6 6.6 6.6 6.7 6.7 6.6 6.6 EPS Basic (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$10.10) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.09) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73]	Net income (pro forma)	(1.5)	(1.9)	(2.3)	(0.9)	(6.6)	(0.1)	(2.2)	(5.8)	(8.2)	(16.3)	(1.7)	(4.0)	(1.8)	(2.0)	(9.5)	(1.3)	(1.3)	(1.1)	(1.1)	(4.8)
Shares, Basic 1.2 1.2 1.3 1.3 1.3 1.2 1.4 1.5 1.6 1.9 1.6 2.0 3.2 4.7 6.5 4.1 6.6 6.6 6.7 6.7 6.6 Shares, Diluted 1.2 1.2 1.3 1.3 1.2 1.4 1.5 1.6 1.9 1.6 2.0 3.2 4.7 6.5 4.1 6.6 6.6 6.6 6.7 6.7 6.6 6.6 EPS Basic (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$10.10) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73] EPS Diluted (Pro forma) (\$1.28) (\$1.53) (\$1.78) (\$0.09) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$1.010) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73]																					
Shares, Diluted  1.2 1.2 1.3 1.3 1.3 1.2 1.4 1.5 1.6 1.9 1.6 2.0 3.2 4.7 6.5 4.1 6.6 6.6 6.6 6.7 6.7 6.6 6.6 6.7 6.7 6.6 6.6	EBITDA	(1.3)	(1.5)	(2.0)	(2.7)	(7.6)	(2.1)	(1.9)	(0.5)	(9.2)	(13.7)	(1.6)	(1.2)	(1.0)	(1.6)	(5.5)	(1.0)	(1.0)	(8.0)	(8.0)	(3.4)
Shares, Diluted  1.2 1.2 1.3 1.3 1.3 1.2 1.4 1.5 1.6 1.9 1.6 2.0 3.2 4.7 6.5 4.1 6.6 6.6 6.6 6.7 6.7 6.6 6.6 6.7 6.7 6.6 6.6																					
EPS Basic (Pro forma)  (\$1.28) (\$1.53) (\$1.78) (\$0.69) (\$5.26) (\$0.08) (\$1.43) (\$3.61) (\$4.33) (\$10.10) (\$0.85) (\$1.27) (\$0.37) (\$0.30) (\$2.31) (\$0.20) (\$0.20) (\$0.17) (\$0.17) (\$0.73) (\$0.73) (\$0.73) (\$0.74) (\$0.74) (\$0.75) (\$0.75) (\$0.75) (\$0.75) (\$0.77																	1				
Margins   Gross margin (for product re Research and development Sales and marketing Gross margin ( - 5% - 46% - 15% - 40% - 15% - 40% - 71% - 15% - 46% - 38% - 58% - 13% - 22% - 18% - 33% - 28% - 22% - 18% - 33% - 28% - 22% - 18% - 33% - 28% - 22% - 18% - 33% - 28% - 22% - 18% - 38% - 22% - 10% - 33% - 22% - 10% - 33% - 22% - 10% - 22% - 33% - 28% - 22% - 28% - 30% - 22% -	Shares, Diluted	1.2	1.2	1.3	1.3	1.2	1.4	1.5	1.6	1.9	1.6	2.0	3.2	4.7	6.5	4.1	6.6	6.6	6.7	6.7	6.6
Margins   Gross margin (for product re Research and development Sales and marketing Gross margin ( - 5% - 46% - 15% - 40% - 15% - 40% - 71% - 15% - 46% - 38% - 58% - 13% - 22% - 18% - 33% - 28% - 22% - 18% - 33% - 28% - 22% - 18% - 33% - 28% - 22% - 18% - 33% - 28% - 22% - 18% - 38% - 22% - 10% - 33% - 22% - 10% - 33% - 22% - 10% - 22% - 33% - 28% - 22% - 28% - 30% - 22% -																					
Margins Gross margin (for product re Research and development Sales and marketing General and administrative Operating margin -85% -87% -124% -121% -105% -78% -78% -78% -78% -78% -78% -78% -78	EPS Basic (Pro forma)	(\$1.28)	(\$1.53)	(\$1.78)	(\$0.69)	(\$5.26)	(\$0.08)	(\$1.43)	(\$3.61)	(\$4.33)	(\$10.10)	(\$0.85)	(\$1.27)	(\$0.37)	(\$0.30)	(\$2.31)	(\$0.20)	(\$0.20)	(\$0.17)	(\$0.17)	(\$0.73)
Gross margin (for product re Research and development Sales and marketing Gross margin (for product re Research and development Cales and marketing Gross margin (for product re Research and development Sales and marketing Gross margin (for product re Research and development Cales and marketing Gross margin (for product re Research and development Cales and marketing Gross margin Research and development Cales Age Cales (for Sales and marketing Gross margin Research and development Cales (for Sales and marketing Gross margin Research and development Gross (for Sales and marketing Gross margin Research and development Gross (for Sales and marketing Research and development Gross (for Sales and marketing Research and development Cales (for Sales and marketing Research and development Gross) (for Sales (for Sales and marketing Research and development Cales (for Sales (for Sales and marketing Research and development Cales (for Sales (for Sales and marketing Research and development Cales (for Sales (for Sales and marketing Research and development Research and development Cales (for Sales (for Sa	EPS Diluted (Pro forma)	(\$1.28)	(\$1.53)	(\$1.78)	(\$0.69)	(\$5.26)	(\$0.08)	(\$1.43)	(\$3.61)	(\$4.33)	(\$10.10)	(\$0.85)	(\$1.27)	(\$0.37)	(\$0.30)	(\$2.31)	(\$0.20)	(\$0.20)	(\$0.17)	(\$0.17)	(\$0.73)
Gross margin (for product re Research and development Sales and marketing Gross margin (for product re Research and development Cales and marketing Gross margin (for product re Research and development Sales and marketing Gross margin (for product re Research and development Cales and marketing Gross margin (for product re Research and development Cales and marketing Gross margin Research and development Cales Age Cales (for Sales and marketing Gross margin Research and development Cales (for Sales and marketing Gross margin Research and development Gross (for Sales and marketing Gross margin Research and development Gross (for Sales and marketing Research and development Gross (for Sales and marketing Research and development Cales (for Sales and marketing Research and development Gross) (for Sales (for Sales and marketing Research and development Cales (for Sales (for Sales and marketing Research and development Cales (for Sales (for Sales and marketing Research and development Cales (for Sales (for Sales and marketing Research and development Research and development Cales (for Sales (for Sa																					
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Sales and marketing General and administrative G68% 74% 96% 103% 88% 88% 88% 83% 63% 25% 67% 57% 64% 42% 38% 48% 47% 38% 38% 38% 38% 38% 38% 38% 38% 38% 38	• , ,																				63%
General and administrative Operating margin	Research and development													0%							5%
Operating margin  -85% -87% -124% -121% -105% -91% -71% -12% -259% -110% -56% -29% -34% -57% -43% -33% -33% -33% -28% -28% -30% -30% -28% -30% -30% -28% -30% -30% -28% -30% -30% -28% -30% -30% -30% -28% -30% -30% -30% -28% -30% -30% -30% -30% -33% -33% -28% -28% -30% -30% -30% -30% -30% -30% -30% -30	Sales and marketing	93%	84%	101%		86%	64%	58%			55%	53%		53%	59%	49%	50%			50%	50%
Tax rate, GAAP Net margin -85% -87% -124% -34% -78% -78% -78% -78% -78% -78% -78% -78	General and administrative	66%	74%	96%	103%	86%	83%	63%	25%	67%	57%	64%	42%	38%		47%	38%	38%	38%	38%	38%
Net margin -85% -87% -124% -34% -78% -78% -46% -71% -151% -225% -124% -56% -87% -54% -57% -66% -33% -33% -28% -28% -28% -30%  Y/Y % change  Total Revenue -5% -46% -15% -40% -15% -46% -48% -10% -5% -5% -88% -56% -19% -51% -15% -7% -7% -10% -28% -13% -23% -18% -11%  Gross margin -22% -18% -33% -5% -13% -2% -13% -2% -18% -30% -28% -28% -28% -28% -28% -28% -28% -28	Operating margin				-121%	-105%	-91%			-259%		-56%		-34%			-33%		-28%		
Y/Y % change         Total Revenue         -5%         -46%         -15%         40%         -15%         46%         43%         108%         38%         56%         19%         51%         -15%         -7%         10%         28%         -13%         23%         18%         11%           Gross margin         39%         -22%         -18%         33%         -5%         13%         22%         76%         23%         28%         28%         23%         7%         10%         24%         4%         41%         39%         26%           Research and development         -44%         -82%         -92%         -75%         -84%         460%         90%         -310%         23%         28%         -73%         203%         51%         669%         641%         171%         0%         22%         -78%         -30%         -79%         203%         51%         669%         669%         41%         171%         0%         22%         -7%         -3%         -2%         -2%         203%         -2%         -3%         -2%         -2%         -2%         -2%         -2%         -2%         -2%         -2%         -2%         -2%         -2%         -2%	Tax rate, GAAP	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Total Revenue -5% -46% -15% -40% -15% -46% -15% -46% -15% -46% -43% -108% -38% -56% -19% -51% -15% -7% -10% -28% -13% -23% -18% -11% -11% -10% -10% -10% -10% -10% -10	Net margin	-85%	-87%	-124%	-34%	-78%	-4%	-71%	-151%	-225%	-124%	-56%	-87%	-54%	-57%	-66%	-33%	-33%	-28%	-28%	-30%
Total Revenue -5% -46% -15% -40% -15% -46% -15% -46% -15% -46% -43% -108% -38% -56% -19% -51% -15% -7% -10% -28% -13% -23% -18% -11% -11% -10% -10% -10% -10% -10% -10	V/V % change																				
Gross margin	•	-5%	-46%	-15%	40%	-15%	46%	43%	108%	38%	56%	10%	51%	-15%	<b>-7</b> 9/-	10%	28%	-13%	23%	18%	110/
Research and development A-44 -82% -92% -75% -84% 460% 90% 310% 633% 289% -7% -33% -73% 203% 51% 669% 641% 1718% 0% 203% Sales and marketing 8% 26% 10% 27% 17% 0% -22% -1% 29% 0% -2% -7% 3% -2% -7% 3% -20 21% 16% 1718% 0% 13% General and administrative -7% 6% -6% 109% 22% 84% 22% -46% -10% 3% -9% 0% 28% -34% -10% -25% -22% -22% -26% -6% -11% Operating income (loss) -1% 74% 11% 82% 38% 56% 16% -80% 185% 63% -27% -37% 144% -79% 5-5% -25% -46% -1% -33% -28% -25% -46% -1% -33% -27% -37% 144% -79% -57% -25% -46% -1% -32% -24% -32% -43% -24% -32% -32% -32% -32% -32% -32% -32% -32																					
Sales and marketing 8% 26% 10% 27% 17% 0% -2% -1% 2% 0% -2% -2% -7% 3% -2% 21% 16% 17% 0% 13% General and administrative -7% 6% -6% 109% 22% 84% 22% -46% -110% 3% -9% 0% 28% -34% -10% -25% -22% 22% -6% -111% Operating income (loss) -1% 74% 11% 82% 38% 56% 16% -80% 195% 63% -27% -27% 144% -79% -55% -25% -48% -14% -32% -48% -15% -42% -25% -48% -70% -70% -70% -70% -70% -70% -70% -70	•																				
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LI 3 DIMES (110 IOIIII) -30/6 -10/6 -31/6 -30/6																					
	Li 3 Diluteu (Fio Ioiffla)	-30%	-70%	-31%	-03%	-52%	-94%	-0%	103%	320%	92%	1002%	-11%	-90%	-93%	-1170	-///0	-04%	-50%	-44%	-09%

Source: Company reports and Ascendiant Capital Markets estimates.

Reflects a 1:35 reverse stock split in November 2022



NovaBay Pharmaceuticals, Inc.

Balance Sheet (\$ mils)	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24
Fiscal Year End: December 31	Q1A	Q2A	Q3A	Q4A	Q1A	Q2A	Q3A	Q4A	Q1A	Q2A	Q3A	Q4E	Q1E	Q2E	Q3E	Q4E
Assets																
	40.5	40.0	0.0	7.5	5.6	3.9	2.0	- 4	0.7	4.4	0.5	0.0	0.7	(0.0)	(4.7)	(0.0
Cash and cash equivalents	10.5	10.3	9.0	7.5	5.6	3.9	3.9	5.4	3.7	4.4	3.5	2.0	0.7	(0.6)	(1.7)	(2.8
Short term investments	4.0	4.0	0.0	4.7	0.0		0.4	0.0	1 40	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Accounts receivable, net	1.0	1.2 0.7	0.8	1.7	2.3 3.8	1.1 3.8	2.1	2.0	1.8 3.8	2.6	0.9	0.9	0.9	0.9	0.9	0.9
Inventory	0.9		1.0	3.2			4.1	3.4		3.7	3.5	3.5	3.5	3.5	3.5	3.5
Prepaid expenses and other	0.8	0.6	0.7	0.8	0.8	0.6	0.5	0.6	0.5	0.5	0.3	0.3	0.3	0.3	0.3	0.3
Total current assets	13.1	12.8	11.5	13.2	12.5	9.5	10.6	11.3	9.9	11.2	8.2	6.7	5.4	4.1	3.0	1.9
Property and equipment, net	0.1	0.1	0.1	0.2	0.2	0.2	0.2	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Intangibles				9.7	9.6	9.5	9.5	2.6	2.6	2.6	2.5	2.5	2.5	2.5	2.5	2.5
Other	0.8	0.7	0.6	0.9	2.5	2.4	2.1	2.3	2.2	2.1	2.0	2.0	2.0	2.0	2.0	2.0
Total assets	14.1	13.6	12.2	24.0	24.8	21.5	22.4	16.4	14.8	16.0	12.9	11.4	10.1	8.8	7.7	6.6
Liabilities and stockholders' equity																
Accounts payable	0.8	0.2	1.4	1.0	1.6	0.9	1.1	1.1	1.1	1.5	0.9	0.9	0.9	0.9	0.9	0.9
Accrued expenses	1.9	2.2	1.5	2.3	2.8	2.3	2.2	2.7	2.8	2.8	1.9	1.9	1.9	1.9	1.9	1.9
Deferred revenue	0.4	2.2	1.5	2.3	2.0	2.3	2.2	2.1	2.0	2.0	1.5	0.0	0.0	0.0	0.0	0.0
Other	0.4				0.5	0.5	0.4	0.5	0.5	0.6	0.5	0.5	0.5	0.5	0.5	0.5
Short term debt				0.1	0.5	0.5	0.4	0.5	0.5	1.2	1.3	1.3	1.3	1.3	1.3	1.3
Total current liabilities	3.1	2.4	2.9	3.4	4.8	3.7	3.7	4.3	4.4	6.1	4.6	4.6	4.6	4.6	4.6	4.6
Total Current habilities	3.1	2.4	2.3	3.4	4.0	3.7	3.7	4.3	4.4	0.1	4.0	4.0	4.0	4.0	4.0	4.0
Deferred revenue												0.0	0.0	0.0	0.0	0.0
Other long term liabilities	0.0	0.0	0.0	0.8	2.3	2.1	2.1	1.6	1.5	1.4	1.2	1.2	1.2	1.2	1.2	1.2
Warrant liabilities				9.6			2.8					0.0	0.0	0.0	0.0	0.0
Long term debt												0.0	0.0	0.0	0.0	0.0
Total other liabilities	0.0	0.0	0.0	10.4	2.3	2.1	4.9	1.6	1.5	1.4	1.2	1.2	1.2	1.2	1.2	1.2
Preferred stock				0.7	0.6	0.6	0.6	3.0	3.0	2.1	2.0	2.0	2.0	2.0	2.0	2.0
Common stock	0.4	0.4	0.5	0.7	0.5	0.5	0.7	0.7	0.7	0.7	0.1	0.1	0.1	0.1	0.1	0.1
Additional paid-in capital	148.1	150.2	150.6	150.9	158.6	158.8	162.5	165.1	165.2	169.7	170.7	170.7	170.7	170.7	170.7	170.7
Retained earnings		(139.4)			l			(158.2)	1		(165.7)				(171.3)	
Accumulated other comprehensive in	,	(100.4)	(171.7)	(171.3)	(172.0)	(177.2)	(140.0)	(100.2)	(100.0)	(100.9)	(100.1)	(107.0)	(100.9)	(110.2)	(17 1.3)	(112.0
Other	IOOTTIC											0.5	0.5	0.5	0.5	0.5
Total stockholders' equity	11.0	11.2	9.4	10.2	17.7	15.7	13.8	10.6	8.9	8.6	7.0	5.6	4.3	3.0	1.9	0.7
	•															
Total stockholders' equity and liabil	i 14.1	13.6	12.2	24.0	24.8	21.5	22.4	16.4	14.8	16.0	12.9	11.4	10.1	8.8	7.7	6.6

**Balance Sheet Drivers** 

	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24
	Q1A	Q2A	Q3A	Q4A	Q1A	Q2A	Q3A	Q4A	Q1A	Q2A	Q3A	Q4E	Q1E	Q2E	Q3E	Q4E
Book & Cash Value (per share)																
Book Value per Share (diluted)	\$9.20	\$9.22	\$7.30	\$7.86	\$12.40	\$10.45	\$8.59	\$5.58	\$4.37	\$2.70	\$1.50	\$0.86	\$0.65	\$0.45	\$0.28	\$0.11
Cash per Share (diluted)	\$8.80	\$8.47	\$7.03	\$5.80	\$3.94	\$2.61	\$2.41	\$2.83	\$1.84	\$1.39	\$0.74	\$0.31	\$0.11	-\$0.09	-\$0.26	-\$0.42
Net cash per Share (diluted)	\$8.80	\$8.47	\$7.03	\$5.72	\$3.94	\$2.61	\$2.41	\$2.83	\$1.84	\$1.02	\$0.47	\$0.11	-\$0.09	-\$0.28	-\$0.45	-\$0.61

Source: Company reports and Ascendiant Capital Markets estimates



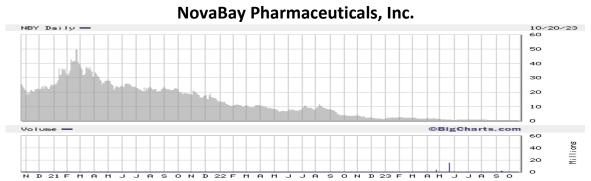
Cash Flow Statement (\$ mils)	Mar-21	Jun-21	Sep-21	Dec-21	2021	Mar-22	Jun-22	Sep-22	Dec-22	2022	Mar-23	Jun-23	Sep-23	Dec-23	2023	Mar-24 、	Jun-24	Sep-24	Dec-24	202
Fiscal Year End: December 31	Q1A	Q2A	Q3A	Q4A	FY-A	Q1A	Q2A	Q3A	Q4A	FY-A	Q1A	Q2A	Q3A	Q4E	FY-E	Q1E	Q2E	Q3E	Q4E	FY-
Cash flow from operating activities																				
Net income	(4 E)	(4.0)	(2.2)	(0.2)	(E 0)	(0.4)	(2.2)	(0.4)	(0.0)	(40.6)	(4.7)	(2.0)	(4.0)	(2.0)	(7.5)	(4.2)	(4.2)	(4.4)	(4.4)	14
	(1.5)	(1.9)	(2.3)	(0.2)	(5.8)	(0.1) 0.1	(2.2)	(0.1)	(8.2) 0.1		(1.7) 0.1	(2.0)	(1.8)	(2.0) 0.1	(7.5) 0.3	(1.3) 0.1	(1.3)	(1.1)	(1.1)	(4.
Depreciation and amortization	0.0	0.0	0.0 0.2	0.1 0.4	0.1 1.2	0.1	0.1	0.1	0.1	0.5	0.1	0.1 0.1	0.1 0.1	0.1	0.3	0.1	0.1	0.1	0.1	1.
Stock comp	0.2	0.3	0.2	0.4	0.0	0.2	0.2	(0.2)	0.1	0.2	0.1	0.1	0.1	0.3		0.3	0.3	0.3	0.3	0
Other gains/losses									0.1						0.0					
Reserve				(4.0)	0.0	(0.4)		(0.5)	(4.5)	0.0		0.0	0.0		0.0					0
Warrant revaluation				(4.6)	(4.6)	(2.1)		(0.5)	(1.5)			0.0	0.0							0.
Amortization of debt					0.0	(0.0)			7.0	0.0		0.5	0.7	(0.0)	1.1	(0.0)	(0.0)	(0.0)	(0.0)	0
Other					0.0	(0.2)			7.0	6.7				(0.3)	(0.3)	(0.3)	(0.3)	(0.3)	(0.3)	(1.
Changes in operating assets and liabiliti																				1 .
Accounts receivable	0.1	(0.2)	0.4	0.2	0.5	(0.6)	1.2	(1.0)	0.2	(0.3)	0.1	(8.0)	1.7	0.0	1.1	0.0	0.0	0.0	0.0	0.
Inventory	(0.2)	0.2	(0.3)	0.1	(0.2)	(0.6)	(0.0)	(0.3)	0.6	(0.2)	(0.4)	0.1	0.2	0.0	(0.1)	0.0	0.0	0.0	0.0	0.
Prepaid expenses & other current ass		0.0	(0.1)	0.0	(0.1)	0.0	0.1	0.1	(0.0)	0.2	0.0	(0.0)	0.2	0.0	0.2	0.0	0.0	0.0	0.0	0.
Other assets	(0.1)	0.3	0.1	(0.2)	0.0	(1.9)	0.1	0.3	0.1	(1.4)	0.1	0.1	0.1		0.3					0.
Accounts payable	0.3	(0.6)	0.6	(0.4)		1.2	(1.1)	0.1	0.5	0.7	0.2	0.3	(1.4)	0.0	(1.0)	0.0	0.0	0.0	0.0	0.
Accrued expenses					0.0					0.0				0.0	0.0	0.0	0.0	0.0	0.0	0.
Deferred revenue		0.0	(0.0)	0.0	0.0					0.0				0.0	0.0	0.0	0.0	0.0	0.0	0.
Other liabilities	<u>(0.1)</u>	<u>(0.1)</u>	(0.1)	0.3	(0.1)	1.9	(0.1)	(0.1)	(0.1)	1.6	(0.1)	(0.1)	(0.1)		(0.3)					0.
Net cash (used in) provided by opera	(1.4)	(2.0)	(1.5)	(4.3)	(9.2)	(2.1)	(1.7)	(1.7)	(1.2)	(6.7)	(1.6)	(1.8)	(0.4)	(1.9)	(5.7)	(1.2)	(1.2)	(1.0)	(1.0)	(4.
Cash flow from investing activities																				
Purchases of property and equipmen	(0.0)	(0.0)	(0.0)	(0.0)	(0.1)	(0.0)	(0.0)	(0.1)		(0.1)	(0.0)	(0.0)	(0.0)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.
Purchases of short-term investments					0.0					0.0					0.0					0.
Acquisitions				(12.0)	(12.0)					0.0					0.0					0.
Other				` '	0.0					0.0					0.0					0.
Net cash used in investing activities	(0.0)	(0.0)	(0.0)	(12.0)	(12.0)	(0.0)	(0.0)	(0.1)	0.0	(0.1)	(0.0)	(0.0)	(0.0)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.
Cash flow from financing activities																				
Issuance of debt				0.1	0.1	(0.1)			3.0	2.9		3.0	(1.1)		1.9					0.
Issuance of stock		1.8	0.2	14.7	16.7	(0.1)			0.0	0.0		(0.5)	0.5		0.0					0.
Proceeds from stock option exercises		1.0	0.2	14.7	0.0			1.7	0.0	1.7		(0.0)	0.0		0.0					0.
Other	,				0.0					0.0					0.0					0.
Cash provided by (used in) financing	0.0	1.8	0.2	14.8	16.8	(0.1)	0.0	1.7	3.0	4.6	0.0	2.5	(0.6)	0.0	1.9	0.0	0.0	0.0	0.0	0.
Effect of exchange rate on cash																				
Net increase (decrease) in cash and	(1.4)	(0.2)	(1.3)	(1.5)	(4.4)	(2.2)	(1.7)	(0.1)	1.8	(2.1)	(1.6)	0.7	(0.9)	(2.0)	(3.8)	(1.3)	(1.3)	(1.1)	(1.1)	(4.
Beginning cash and equivalents	12.0	10.5	10.3	9.0	12.0	8.0	5.8	4.1	4.0	8.0	5.8	4.2	4.9	3.9	5.8	2.0	0.7	(0.6)	(1.7)	2
Ending cash and equivalents	10.5	10.3	9.0	7.5	7.5	5.8	4.1	4.0	5.8	5.8	4.2	4.9	3.9	2.0	2.0	0.7	(0.6)	(1.7)	(2.8)	(2

Source: Company reports and Ascendiant Capital Markets estimates



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Source: https://bigcharts.marketwatch.com/

	Ticker:	NBY	
	Title:	NovaB	ay Pharma
	Report Date		Price
Report	Date	Rating	Target
25	3/21/2018	В	210.00
26	5/11/2018	В	175.00
27	8/8/2018	В	157.50
28	11/16/2018	В	87.50
29	1/19/2019	В	87.50
30	3/31/2019	В	78.75
31	5/10/2019	В	61.25
32	8/9/2019	В	70.00
33	11/8/2019	В	52.50
34	1/29/2020	В	61.25
35	3/29/2020	В	52.50
36	5/12/2020	В	105.00
37	8/7/2020	В	113.75
38	11/14/2020	В	122.50
39	4/4/2021	В	131.25
40	5/11/2021	В	113.75
41	8/18/2021	В	122.50
42	11/30/2021	В	140.00
43	4/11/2022	В	148.75
44	5/19/2022	В	140.00
45	8/23/2022	В	131.25
46	11/21/2022	В	15.00
47	4/2/2023	В	12.00
48	5/19/2023	В	10.00
49	8/14/2023	В	9.50

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SELL: We expect the stock to have a negative total return of more than 15% within a 12-month period.

Total return is defined as price appreciation plus dividend yield.



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			Past 1	.2 months
Rating	Count	Percent	Count	Percent
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Hold	0	0%	0	0%
Sell	1	2%	0	0%
Total	52	100%	19	37%

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