United States Consumer



## FlexShopper, Inc.

Q2 weaker. Continued weaker leases from weakening macro. Lowering our P/T to \$4.50.

## COMPANY UPDATE

# **Q2 weaker:** FlexShopper recently (on August 14) reported its fiscal Q2 2023 (ending June) results. Revenue was \$25 million (-33% y-o-y), compared to our estimates of \$34 million and consensus of \$32 million. EPS was \$(0.22), compared to our estimates of \$(0.05) and consensus of \$(0.08). There was no Q2 guidance.

**Q2 lease declines:** Revenues decreased -33% (y-o-y) due to declines in lease revenue. Lease revenue were -25% (y-o-y) due to the company tightening credit standards and lower consumer interest/response due to weak macro environment.

**Expect improving 2023/24:** LTO revenue were much lower in Q2 than expected as the increasingly challenged macro environment for consumers in the lower economic tier got worse. But the company expects its business outlook to improve as those consumers have less credit options and better underwriting credit standards.

**Loans revenue down:** The company made a major push into the installment loan business in 2022. Q2 loan revenue was \$2 million, which was down from Q2 2022's \$6 million, and compared to \$6 million in Q1 2023.

No guidance: The company did not provide any specific forward guidance.

**Lowering estimates:** We are lowering our 2023 estimates for revenue to \$106 million, from \$123 million, and for EPS to \$(0.79) from \$(0.20). We are lowering our 2024 estimates for revenue to \$112 million, from \$139 million, and for EPS to \$(0.46) from \$0.11.

**Revolution acquisition:** In December 2022, the company acquired the assets of Revolution Financial Inc. This purchase provides FlexShopper with 22 physical store locations, 78 virtual locations located within Liberty Tax stores, and related digital assets in which FlexShopper will make available consumer financing solutions. Going forward, Revolution will be the main driver of its loan business.

**Partner pipeline growing:** FlexShopper has a solid retail pipeline and expects to secure additional retail partners in 2023. The company has a major partnership with Liberty Tax as the exclusive financial services provider for more than 2,000 storefront locations for Liberty Tax in the U.S.

Weaker macro may help: With rent, student loan, and mortgage payment moratoriums ended or ending soon along with the end of stimulus payments and enhanced unemployment payments, FlexShopper's target customer base of lower income consumers may be growing near term.

**Positive risk versus reward:** We believe strong growth opportunities should drive FlexShopper's revenues and profitability over the near and long term. With a significant market opportunity in a very large retail market and a relatively new and fragmented market for virtual/online LTO (lease-to-own), we believe FlexShopper is well positioned for continued long term growth. This growth should drive its share price much higher, particularly given its low current valuations.

**Maintaining BUY:** We are maintaining our BUY rating, but lowering our 12month price target to \$4.50 from \$5.50, which is based on an NPV analysis. This represents significant upside from the current share price. We believe this valuation appropriately balances out the company's risks with its high growth prospects and large upside opportunities.

#### **Company Description**

Based in Boca Raton, FL, FlexShopper is a leading national online lease-toown ("LTO") retailer and LTO payment solution provider. Edward Woo, CFA (561) 327-9435 ewoo@ascendiant.com

August 24, 2023

#### Stock Data

Exchange:	NasdaqCM
52-week Range:	\$0.59 –2.91
Shares Outstanding (million):	22
Market cap (\$million):	\$21
EV (\$million):	\$140
Debt (\$million):	\$125
Cash (\$million):	\$6
Avg. Daily Trading Vol. (\$million):	\$0.1
Float (million shares):	13
Short Interest (million shares):	~0
Dividend, annual (yield):	\$0.00 (NA%)

#### Revenues (US\$ million)

	<u>2023E</u>	<u>2023E</u>	<u>2024E</u>	<u>2024E</u>
	<u>(Cur.)</u>	<u>(Old)</u>	<u>(Cur.)</u>	<u>(Old)</u>
Q1 Mar	31A		28E	31E
Q2 Jun	25A	34E	26E	39E
Q3 Sep	23E	28E	25E	33E
Q4 Dec	<u>28E</u>	<u>30E</u>	<u>32E</u>	<u>35E</u>
Total	106E	123E	112E	139E
EV/Revs	1.3x		1.3x	

#### Earnings per Share (pro forma)

	<u>2023E</u> (Cur.)	<u>2023E</u> (Old)	<u>2024E</u> (Cur.)	<u>2024E</u> (Old)
Q1 Mar	(0.06)A		(0.08)E	0.01E
Q2 Jun	(0.22)A	(0.05)E	(0.11)E	0.04E
Q3 Sep	(0.28)E	(0.07)E	(0.18)E	0.02E
Q4 Dec	(0.23)E	<u>(0.03)E</u>	<u>(0.09)E</u>	<u>0.04E</u>
Total	(0.79)E	(0.20)E	(0.46)E	0.11E
P/E	N/A		N/A	

#### Important Disclosures

Ascendiant Capital Markets LLC seeks to do business with companies covered by its research team. Consequently, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of this report. Investors should consider this report as only a single factor in making an investment decision.

For analyst certification and other important disclosures, refer to the Disclosure Section, located at the end of this report, beginning on page 12.

## Rating: BUY

## Ticker: FPAY Price: \$0.97 Target: \$4.50 (from \$5.50)



#### OVERVIEW

- FlexShopper recently (on August 14) reported its fiscal Q2 2023 (ending June) results.
- Revenue was \$25 million (-33% y-o-y), compared to our estimates of \$34 million and consensus of \$32 million.
- EPS was \$(0.22), compared to our estimates of \$(0.05) and consensus of \$(0.08).
- There was no Q2 guidance.
- The company did not provide any specific forward guidance.
- We are lowering our 2023 estimates for revenue to \$106 million, from \$123 million, and for EPS to \$(0.79) from \$(0.20).
- We are lowering our 2024 estimates for revenue to \$112 million, from \$139 million, and for EPS to \$(0.46) from \$0.11.

#### ADDITIONAL DETAILS

- Gross profit for the quarter was \$8 million, compared with our estimate of \$13 million.
- Gross margin for the quarter was 34%, versus 48% last year and our estimate of 39%.
- Operating expenses were \$10 million, versus our estimates of \$10 million.
- Operating loss was \$2.0 million, versus our estimates of income of \$3.7 million.
- Net loss was \$6.3 million, versus our estimates of a loss of \$1.1 million.
- Adjusted EBITDA was \$0.3 million, versus our estimate of \$5.9 million and \$6.4 million (y-o-y).
- In May 2023, the company announced a share repurchase program of up to \$2 million.
- The company's net lease merchandise portfolio was \$25 million (-32% y-o-y), versus \$27 million in Q1 2023.
- The company's loan portfolio was \$25 million, versus \$29 million in Q1 2023 and \$23 million in Q2 2022.

In December 2022, the company acquired the assets of Revolution Financial Inc. This purchase provides FlexShopper with 22 physical store locations, 78 virtual locations located within Liberty Tax stores, and related digital assets in which FlexShopper will make available consumer financing solutions. The purchase price was \$5 million in a note (8% rate due December 2027) with a fair value of the note at \$3.4 million.

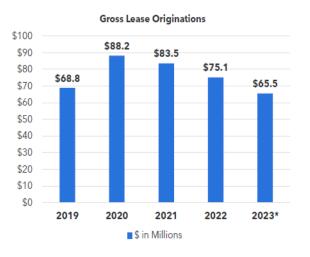
On March 17, 2023, the company announced that Richard House, Jr., the company's Chief Executive Officer, had passed away on March 16, 2023. H. Russell Heiser, Jr., who was the Chief Financial Officer, was appointed to become the Chief Executive Officer of the company.

The company's balance sheet remains relatively steady with \$6 million in cash and \$125 million in debt (and preferred stock), compared with \$10 million and \$119 million at the end of March.



#### Exhibit 1: Lease and Loan Originations (as of Q2 2023)

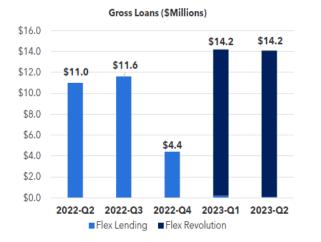
## Lease Highlights

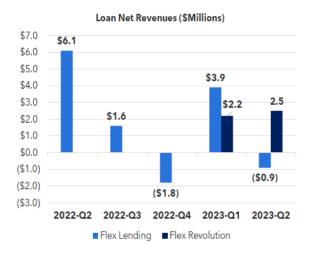




### 1 Gross Lease Revenue and Fees Less Provision for Doubtful Accounts \*12 Months Ended June 30<sup>th</sup>, 2023

## Loan Highlights





#### Source: Company report



#### Exhibit 2: Q2 2023 Highlights and Recent Developments

Results for Quarter Ended June 30, 2023 vs. Quarter Ended June 30, 2022:

- Total fundings decreased 11.0% to \$27.5 million from \$30.9 million consisting of gross lease originations decreasing 32.7% from \$19.9 to \$13.4 million, loan participations decreasing 99.1% from \$11.0 million to \$0.1 million, and loan originations increasing from \$0 to \$14.0 million
- Total net lease and loan revenues and fees decreased 32.9% to \$24.5 million from \$36.5 million
- Gross profit decreased 52.0% to \$8.4 million from \$17.5 million
- Adjusted EBITDA<sup>1</sup> decreased 95.3% to \$0.3 million compared to 6.4 million
- Net loss of \$5.3 million compared with net income of \$14.4 million
- Net loss attributable to common stockholders of \$(6.3) million, or \$(0.22) per diluted share, compared to net income attributable to common stockholders of \$13.8 million, or \$0.51 per diluted share

Source: Company report.

#### Exhibit 3: FlexShopper Market Opportunity



Source: Company report.



#### Exhibit 4: FlexShopper Company Overview

**Flex**Shopper<sup>®</sup>

We facilitate both sides of consumers' Lease-to-Own purchases

#### **Omni-Channel Points of Access**



#### For Consumers (B2C)

We give non-prime consumers immediate purchasing power to shop for what they want, where they want by completing a simple application, online or in store

#### For Retailers (B2B)

We increase their sales with non-prime retail customers who do not qualify for traditional credit and "save the sale" with our lease to own programs

## The Preferred LTO Omni-Channel Provider

FlexShopper allows retailers to reach an incremental, untapped market and "save the sale" with consumers that do not qualify for traditional credit.



LTM Ended in June 30th 2023 (\$ in Millions)MarketplacePayment MethodIn-StoreNew15.52.322.2Repeat15.80.39.4

**B2B Channels** Patented Payment Method FlexShopper as a payment option on retailer's ecommerce sites



In-Store **Save the Sale** Digital mobile payment solution at POS

Flex	Flex	Transmission and the second se
		(Proven) (3 m) Open for Halls

#### FlexShopper is a Leader in vLTO

**Asset Level Illustrative Economics** 

#### **Product Overview**

- 52-week term lease-to-own product
- · Weekly payments debited via automatic ACH from customer's bank account
- Customers can save money with attractive early payoff options
- Customer can choose to return the merchandise to FlexShopper at any time

2. ACH-secured Lease-to-Own purchasing option

## Product Categories



Customer wants to lease a product
Value to Customer

Future Value to FPAY





4. Bad-Debt Assumption of ~25% (or 0.5x) Net Value to FPAY



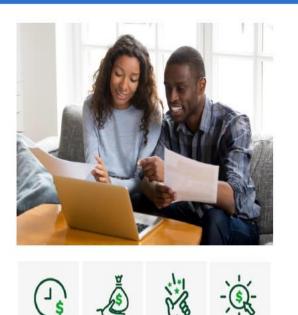
Source: Company report.

= 1.0x



#### Exhibit 5: Loans Business

## **MyFlexLending Installment Loan Product**



## Product Overview

- 52-week term installment loan
- · Funds directly deposited into customer's account
- Weekly payments debited via ACH

Other Guys	vs	FlexLending
Fill out long application forms in store or online		Complete a few fields online from anywhere on your personal device
Stand in a long line or wait on hold		No lines, all online and get your decision instantly
Requires recent bank statement		No need, securely link your bank account when applying
Personal check required and valid ID required	6	We don't need it!

## FlexShopper, Inc. Announces Purchase of Revolution Financial Inc. Assets

Manage

your loan

Get funds

fast

Borrow what

you need

December 8, 2022

Apply in

minutes

BOCA RATON, Fla., Dec. 08, 2022 (GLOBE NEWSWIRE) -- FlexShopper, Inc. (Nasdaq: FPAY) ("FlexShopper"), a leading national online leaseto-own retailer and financing solutions provider, today announced the purchase of certain assets of Revolution Financial Inc. and six affiliated entities. This purchase provides FlexShopper with 22 physical store locations, 78 virtual locations located within Liberty Tax stores and related digital assets in which FlexShopper will make available consumer financing solutions. This purchase is also the initial foray into a nationwide expansion of direct to consumer brick- and- mortar locations.

"This acquisition provides a head start on the operational capabilities to begin our nationwide rollout as part of the previously announced Liberty Tax partnership." said Richard House, CEO of FlexShopper.

FlexShopper will discuss this transaction in more detail on its 2022 year end results conference call.

Source: Company report.



## Exhibit 6: FlexShopper Financial Metrics (Q2 2023)

	Three mon June			
	2023	2022	\$ Change	% Change
Gross Profit:				
Gross lease billings and fees	\$ 32,501,656	\$ 39,596,845	\$ (7,095,189)	(17.9)
Provision for doubtful accounts	(10,847,413)	(15,732,876)	4,885,463	(31.1)
Gain on sale of lease receivables	1,252,600	6,604,507	(5,351,907)	(81.0)
Net lease billing and fees	\$ 22,906,843	\$ 30,468,476	\$ (7,561,633)	(24.8)
Loan revenues and fees	3,446,893	3,098,400	348,493	11.2
Net changes in the fair value of loans receivable	(1,821,700)	2,981,275	(4,802,975)	(161.1)
Net loan revenues	\$ 1,625,193	\$ 6,079,675	\$ (4,454,482)	(73.3)
Total revenues	\$ 24,532,036	\$ 36,548,151	\$(12,016,115)	(32.9)
Depreciation and impairment of lease merchandise	(14,485,417)	(18,207,305)	3,721,888	(20.4)
Loans origination costs and fees	(1,655,424)	(804,228)	(851,196)	105.8
Gross profit	\$ 8,391,195	\$ 17,536,618	\$ (9,145,423)	(52.2)
Gross profit margin	34%	48%		

	Three mor	ths ended		
	June	e 30,		
	2023	2022	\$ Change	% Change
Adjusted EBITDA:				
Net (loss)/ income	\$ (5,297,655)	\$ 14,389,221	\$(19,686,876)	(136.8)
Income taxes	(1,302,225)	(11,734,467)	10,432,242	(88.9)
Amortization of debt issuance costs	111,807	56,283	55,524	98.7
Amortization of discount on the promissory note related to				
acquisition	59,238	—	59,238	
Other amortization and depreciation	1,884,544	1,122,263	762,281	67.9
Interest expense	4,397,513	2,291,555	2,105,958	91.9
Stock-based compensation	443,800	257,476	186,324	72.4
Adjusted EBITDA	\$ 297,022	\$ 6,382,331	\$ (6,085,309)	(95.3)

#### Source: Company report.



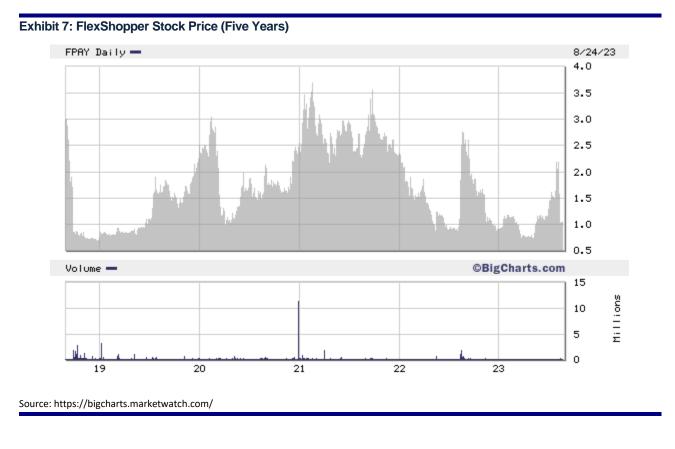


Exhibit 8: Cons	sensus Expectations	(as of August 14, 202	3)		
	Revenue (mil)			EPS	
	<u>2023E</u>	<u>2024E</u>		<u>2023E</u>	<u>2024E</u>
Q1 Mar	\$31A		Q1 Mar	\$(0.06)A	
Q2 Jun	\$32E		Q2 Jun	\$(0.08)E	
Q3 Sep	\$31E		Q3 Sep	\$(0.10)E	
Q4 Dec			Q4 Dec		
Total	\$126E	\$143E	Total	\$(0.30)E	\$0.09E

\*Quarterly estimates may not add to annual estimates due to variations in contributing estimates and rounding.

Source: Company report, Refinitiv, and Ascendiant Capital Markets estimates



## **FINANCIAL MODEL**

FlexShopper, Inc.																				
Income Statement (\$ mils)	Mar-21	Jun-21	Sep-21	Dec-21	2021	Mar-22	Jun-22	Sep-22	Dec-22	2022	Mar-23	Jun-23	Sep-23	Dec-23	2023	Mar-24	Jun-24	Sep-24	Dec-24	2024
Fiscal Year End: December 31	Q1A	Q2A	Q3A	Q4A	FY-A	Q1A	Q2A	Q3A	Q4A	FY-A	Q1A	Q2A	Q3E	Q4E	FY-E	Q1E	Q2E	Q3E	Q4E	FY-E
Total Devenue	22.0	30.7	30.9	24.4	405.4	20.0	26 E	26.4	24.4	442.4	20.0	24.5	22.4	20.0	106.4	20.2	26.2	25.2	24.0	
Total Revenue	32.8	30.7	30.9	31.1	125.4	29.0	36.5	26.1	21.4	113.1	30.8	24.5	23.1	28.0	106.4	28.2	26.2	25.3	31.9	111.
Cost of Revenues	<u>22.5</u>	19.6	<u>18.2</u>	18.9	<u>79.2</u>	<u>19.6</u>	<u>19.0</u>	<u>19.8</u>	<u>17.6</u>	<u>75.9</u>	<u>17.2</u>	<u>16.1</u>	13.9	17.0	<u>64.2</u>	16.9	15.9	15.2	<u>19.3</u>	67.3
Gross Profit	10.3	11.1	12.7	12.2	46.2	9.4	17.5	6.4	3.8	37.1	13.6	8.4	9.2	11.0	42.2	11.3	10.3	10.1	12.5	44.
Marketing	1.8 2.9	1.9 2.7	1.8 2.7	3.6 3.2	9.1 11.5	2.0 3.0	3.8 3.0	2.4 2.8	2.9 2.2	11.0 11.0	1.1 2.7	1.5 3.0	0.9 3.5	1.1 4.2	4.6 13.4	1.7 4.2	1.6 3.9	1.5 3.8	1.9 4.8	6. 16.
Salaries and benefits Operating expenses	2.9 4.1	2.7 5.2	4.3	3.2 4.6	11.5	3.0 5.7	3.0 5.7	2.8 5.7	2.2 4.3	21.4	2.7 5.6	3.0 6.0	3.5 5.8	4.2 5.6	22.9	4.2	3.9	3.8 5.1	4.8 4.1	16.
Depreciation and amortization		0.2	4.5	4.0	0.0	5.7	5.7	5.7	4.3	21.4	5.0	0.0	5.6	5.0	0.0	3.9	3.7	5.1	4.1	0.
Restructuring and other					0.0					0.0					0.0					0.
Total operating expenses	8.9	9.9	8.8	11.3	38.9	10.7	12.5	10.9	9.3	43.4	9.5	10.4	10.1	10.9	40.9	9.9	9.2	10.4	10.8	40.
Total operating expenses	0.0	0.0	0.0	11.0	00.0	10.7	12.0	10.0	0.0	40.4	0.0	10.4	10.1	10.5	40.5	0.0	0.2	10.4	10.0	40.
Operating income (loss)	1.4	1.2	3.9	0.9	7.4	(1.3)	5.0	(4.5)	(5.5)	(6.3)	4.2	(2.0)	(1.0)	0.1	1.2	1.5	1.1	(0.3)	1.7	4.
Interest income (expense)	(1.4)	(1.2)	(1.2)	(1.4)	(5.2)	(2.0)	(2.3)	(3.0)	(3.8)	(11.2)	(4.5)	(4.6)	(5.1)	(5.1)	(19.3)	(3.3)	(3.7)	(3.7)	(3.7)	(14.
Other income (expense)	(0.6)	1.3	(0.6)	(0.6)	(0.5)	(0.6)	(0.6)	(0.6)	12.6	10.7	(1.0)	(1.0)	0.0	0.0	(2.0)	0.0	0.0	0.0	0.0	0.
Income before income taxes	(0.6)	1.3	2.0	(1.1)	1.6	(3.9)	2.0	(8.2)	3.3	(6.7)	(1.4)	(7.6)	(6.1)	(5.0)	(20.1)	(1.9)	(2.6)	(4.0)	(2.0)	(10.
Income taxes		1.0	0.9	<u>(1.1)</u>	0.8	(0.9)	<u>(11.7)</u>	<u>(1.3)</u>	(2.7)	<u>(16.6)</u>	<u>(0.1)</u>	<u>(1.3)</u>	0.0	0.0	(1.5)	0.0	0.0	0.0	0.0	0.
Net income (loss)	(0.6)	0.3	1.1	0.0	0.8	(3.0)	13.8	(6.9)	6.0	9.9	(1.2)	(6.3)	(6.1)	(5.0)	(18.6)	(1.9)	(2.6)	(4.0)	(2.0)	(10.
Nonrecurring/noncash adjustme	nts				0.0		0.5		<u>(0.5)</u>	0.0					0.0					0.0
Net income (pro forma)	(0.6)	0.3	1.1	0.0	0.8	(3.0)	14.3	(6.9)	5.5	9.9	(1.2)	(6.3)	(6.1)	(5.0)	(18.6)	(1.9)	(2.6)	(4.0)	(2.0)	
EBITDA	2.4	2.1	4.8	2.0	11.4	(0.0)	6.4	(2.9)	(4.0)	(0.5)	6.4	0.3	1.4	2.4	10.5	3.8	3.4	2.0	4.0	13.3
Shares, Basic	21.4	21.6	21.6	20.7	21.4	21.5	21.6	21.7	21.7	21.6	21.8	28.9	21.8	22.0	23.6	22.2	22.4	22.6	22.8	22.
Shares, Diluted	21.4	23.6	23.6	22.5	23.2	22.5	27.9	21.7	20.5	22.4	21.8	28.9	21.8	22.0	23.6	22.2	22.4	22.6	22.8	22.
EPS Basic (pro forma)	(\$0.03)	\$0.02	\$0.05	\$0.00	\$0.04	(\$0.14)	\$0.66	(\$0.32)	\$0.25	\$0.46	(\$0.06)	(\$0.22)	(\$0.28)	(\$0.23)	(\$0.79)	(\$0.08)	(\$0 11)	(\$0.18)	(\$0.09)	(\$0.4
EPS Diluted (pro forma)	(\$0.03)	\$0.01	\$0.05	\$0.00	\$0.04	(\$0.13)	\$0.51	(\$0.32)	\$0.27	\$0.44	(\$0.06)	· ·	(\$0.28)	· ·	· ·		· ·	(\$0.18)		• · ·
Margins																				
Gross margin	31%	36%	41%	39%	37%	32%	48%	24%	18%	33%	44%	34%	40%	39%	40%	40%	39%	40%	39%	
Marketing	6%	6%	6%	11%	7%	7%	10%	9%	13%	10%	4%	6%	4%	4%	4%	6%	6%		6%	6
Salaries and benefits	9%	9%	9%	10%	9%	10%	8%	11%	10%	10%	9%	12%	15%	15%	13%	15%	15%		15%	15
Operating expenses	13% 4%	17% 4%	14% 13%	15% 3%	15% 6%	20% -4%	16% 14%	22% -17%	20% -26%	19% -6%	18% 13%	24% -8%	25% -4%	20% 0%	22% 1%	14% 5%	14% 4%	<mark>20%</mark> -1%	13% 5%	15 4
Operating margin Tax rate, GAAP	4% 0%	4% 75%	46%	3% 102%	49%	-4%	-574%	-17%	-26%	-6% 247%	13%	-0% 17%	-4% 0%	0%	7%	0%	4% 0%		5% 0%	4
Net margin	-2%	1%	40 %	0%	49%	-10%	-374 %	-26%	-84 %	247 %	-4%	-26%	-26%	-18%	-18%	-7%	-10%		-6%	
Y/Y % change	270	170	170	0,0	.,,,		0070	20/0	2070	0,0	.,.	2070	2070	1070	1070		1070	1070	0,0	
Total Revenue	32%	25%	26%	10%	23%	-12%	19%	-15%	-31%	-10%	6%	-33%	-12%	31%	-6%	-8%	7%	10%	14%	5
Gross margin	28%	25% 51%	42%	10%	23%	-12%	58%	-15%	-69%	-10%	45%	-33% -52%	-12%	186%	-6% 14%	-0%	23%		14%	
Marketing	78%	104%	42 %	57%	55%	10%	97%	-50 %	-20%	21%	-45%	-61%	-61%	-61%	-58%	54%	23%		71%	
Salaries and benefits	14%	21%	7%	1%	10%	2%	10%	6%	-20%	-4%	-43%	-01%	23%	91%	22%	55%	32%	10%	14%	
Operating expenses	30%	56%	23%	6%	27%	38%	10%	32%	-31%	-4 /0 17%	-0%	-1%	23%	31%	7%	-30%	-38%		-26%	
Operating income (loss)	11%	53%	212%	-33%	59%	-192%	313%	-218%	-717%	-186%	-424%	-141%	-79%	-101%	-119%	-65%	-155%			
Net income (loss)	-52%	-138%	-439%	-102%	-124%	391%	4045%	-734%		1088%	-424 /8	-146%	-12%	-184%	-288%	-03 % 56%	-59%	-35%	-61%	
EPS Diluted (pro forma)	-55%	-134%	-407%	-102%	-122%	367%	3534%		25503%	1130%	-58%		-12%	-185%	-279%	53%	-48%		-62%	
LI O DIIULEU (PIU IUITIA)																				

Source: Company reports and Ascendiant Capital Markets estimates.



#### FlexShopper, Inc.

Balance Sheet (\$ mils)	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24
Fiscal Year End: December 31	Q1A	Q2A	Q3A	Q4A	Q1A	Q2A	Q3A	Q4A	Q1A	Q2A	Q3E	Q4E	Q1E	Q2E	Q3E	Q4E
Assets																
Cash and cash equivalents	6.3	5.1	3.1	5.1	4.3	5.0	5.3	6.1	9.9	6.4	1.0	0.6	11.3	9.7	6.4	0.2
Short term investments											0.0	0.0	0.0	0.0	0.0	0.0
Accounts receivable	11.0	13.2	19.7	29.9	29.5	33.1	33.4	35.5	37.2	39.2	39.2	39.2	39.2	39.2	39.2	39.2
Loan receivable					7.1	22.5	26.6	32.9	29.3	25.1	25.1	25.1	25.1	25.1	25.1	25.1
Deferred income taxes											0.0	0.0	0.0	0.0	0.0	0.0
Lease merchandise, net	39.3	37.6	33.3	40.9	36.6	36.1	30.7	31.6	26.9	24.6	24.6	24.6	24.6	24.6	24.6	24.6
Prepaid expenses and other	0.9	1.0	1.1	1.0	0.9	1.6	2.0	3.6	2.9	3.1	3.1	3.1	3.1	3.1	3.1	3.1
Total current assets	57.6	57.0	57.3	76.9	78.5	98.3	97.9	109.7	106.2	98.4	93.0	92.6	103.3	101.7	98.4	92.3
Property and equipment, net	5.9	5.9	7.2	7.8	8.4	9.4	7.4	8.1	8.7	8.8	8.6	13.2	13.1	12.5	12.3	16.9
Intangibles, net	0.0	0.0			0.1	0.1		15.2	14.7	14.3	14.3	14.3	14.3	14.3	14.3	14.3
Deferred income tax						12.2	13.6	12.0	12.2	13.5	13.5	13.5	13.5	13.5	13.5	13.5
Other	0.1	0.1	0.1	0.1	0.1	0.1	3.2	3.3	3.3	3.2	3.2	3.2	3.2	3.2	3.2	3.2
Total assets	63.6	62.9	64.6	84.8	87.0	120.0	122.1	148.3	145.0	138.1	132.5	136.7	147.2	145.1	141.6	140.1
Liabilities and stockholders' equity																
Accounts payable	3.1	3.8	3.3	8.0	4.8	5.2	3.9	6.5	3.8	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Accrued expenses	3.4	3.3	4.1	3.4	2.2	5.2	3.9	4.3	3.2	2.7	2.7	2.7	2.7	2.7	2.7	2.7
Lease liability	0.1	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Deferred income tax											0.0	0.0	0.0	0.0	0.0	0.0
Other											0.0	0.0	0.0	0.0	0.0	0.0
Short term debt	1.4	4.8	<u>4.8</u>	1.1	<u>0.2</u>	<u>1.2</u>	1.2	1.2	<u>1.2</u>	1.2	<u>1.2</u>	<u>10.0</u>	<u>22.0</u>	<u>22.0</u>	<u>22.0</u>	<u>22.0</u>
Total current liabilities	8.1	12.1	12.4	12.6	7.5	11.8	9.2	12.2	8.5	8.1	8.1	16.9	28.9	28.9	28.9	28.9
Deferred income taxes		0.4	0.7	0.5	0.2	0.2	0.2				0.0	0.0	0.0	0.0	0.0	0.0
Other long term liabilities	0.2	0.2	0.2					8.7	8.8		0.0	0.0	0.0	0.0	0.0	0.0
Warrant liabilities											0.0	0.0	0.0	0.0	0.0	0.0
Lease liability	1.9	1.9	1.8	1.8	1.7	1.7	1.6	1.6	1.5	1.4	1.4	1.4	1.4	1.4	1.4	1.4
Long term debt	41.7	<u>35.3</u>	34.2	53.8	63.4	77.5	88.0	94.8	<u>94.9</u>	101.2	<u>101.2</u>	<u>101.2</u>	<u>101.2</u>	<u>101.2</u>	<u>101.2</u>	<u>101.2</u>
Total other liabilities	43.8	37.7	36.9	56.1	65.4	79.4	89.8	105.0	105.3	102.7	102.7	102.7	102.7	102.7	102.7	102.7
Preferred stock	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8	22.8
Common stock	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.4	0.9	1.3	1.8	2.2	2.7
Additional paid-in capital	37.4	37.9	38.3	38.6	39.0	39.3	39.8	39.8	40.2	41.6	41.6	41.6	41.6	41.6	41.6	41.6
Retained earnings	(48.5)	(47.6)	(45.9)	(45.2)	(47.6)	(33.2)	(39.5)	(31.6)	(31.8)	(37.1)	(43.2)	(48.2)	(50.1)	(52.7)	(56.6)	(58.6)
Accumulated other comprehensive in	ncome										0.0	0.0	0.0	0.0	0.0	0.0
<u>Other</u>											0.0	0.0	0.0	0.0	0.0	0.0
Total stockholders' equity	11.8	13.1	15.2	16.1	14.2	28.9	23.1	31.0	31.2	27.3	21.7	17.1	15.6	13.5	10.0	8.5
Total stockholders' equity and liabil	63.6	62.9	64.6	84.8	87.0	120.0	122.1	148.3	145.0	138.1	132.5	136.7	147.2	145.1	141.6	140.1

#### **Balance Sheet Drivers**

	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	Mar-24	Jun-24	Sep-24	Dec-24
	Q1A	Q2A	Q3A	Q4A	Q1A	Q2A	Q3A	Q4A	Q1A	Q2A	Q3E	Q4E	Q1E	Q2E	Q3E	Q4E
Book & Cash Value (per share)																
Book Value per Share (diluted)	0.55	0.56	0.65	0.72	0.63	1.03	1.06	1.51	1.44	0.94	0.99	0.78	0.66	0.61	0.45	0.37
Cash per Share (diluted)	0.30	0.22	0.13	0.23	0.19	0.18	0.24	0.30	0.45	0.22	0.05	0.03	0.48	0.44	0.29	0.01
Net cash per Share (diluted)	(1.72)	(1.48)	(1.52)	(2.22)	(2.64)	(2.64)	(3.87)	(4.39)	(3.97)	(3.32)	(4.65)	(5.03)	(4.74)	(5.12)	(5.22)	(5.44)

Source: Company reports and Ascendiant Capital Markets estimates



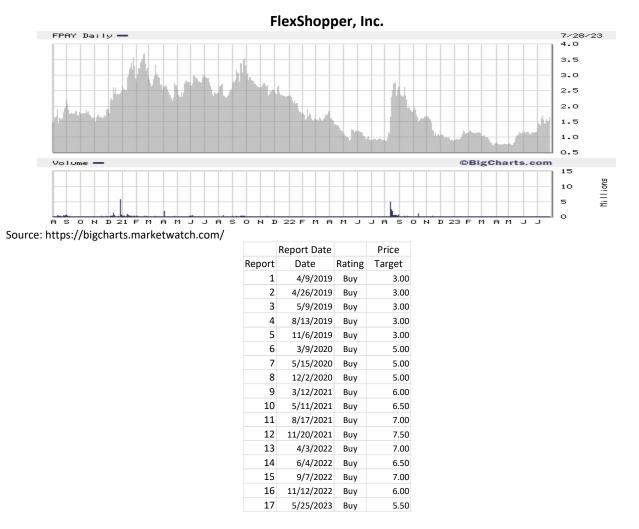
ash Flow Statement (\$ mils)	Mar-21	Jun-21	Sep-21	Dec-21	2021	Mar-22	Jun-22	Sep-22	Dec-22	2022	Mar-23	Jun-23	Sep-23	Dec-23	2023	Mar-24	Jun-24	Sep-24	Dec-24	2024
iscal Year End: December 31	Q1A	Q2A	Q3A	Q4A	FY-A	Q1A	Q2A	Q3A	Q4A	FY-A	Q1A	Q2A	Q3E	Q4E	FY-E	Q1E	Q2E	Q3E	Q4E	FY-E
Cash flow from operating activi	ties																			ĺ
Net income	0.0	0.9	1.7	0.6	3.3	(2.4)	14.4	(6.3)	7.9	13.6	(0.2)	(5.3)	(6.1)	(5.0)	(16.6)	(1.9)	(2.6)	(4.0)	(2.0)	(10.4
Depreciation and impairment of	21.2	17.9	16.9	17.6	73.6	19.2	18.2	18.7	16.4	72.6	15.3	14.5	20.0	20.0	69.8	20.0	20.0	20.0	20.0	80.0
Other depreciation and amortiza		0.7	0.7	0.8	2.9	0.9	1.1	1.2	1.5	4.8	1.8	1.9	1.9	1.9	7.5	1.9	1.9	1.9	1.9	7.5
Stock comp	0.6	0.4	0.4	0.0	1.6	0.3	0.3	0.4	0.0	1.0	0.4	0.4	0.4	0.4	1.8	0.4	0.4	0.4	0.4	1.8
Provisions bad debt	8.8	10.0	11.8	9.9	40.5	11.8	15.7	15.1	14.8	57.4	11.2	10.8	0.4	0.4	22.1	0.4	0.4	0.4	0.4	0.0
Debt related amortization expen		0.0	0.0	0.0	0.2	0.7	(0.5)	0.1	0.1	0.4	0.1	0.2			0.3					0.0
Proceeds from sale of lease rec			0.0	0.0	0.0	0.7	6.6	1.0	1.2	8.8	0.1	0.2			0.0					0.0
Net changes in the fair value of l					0.0		(2.5)	4.4	7.6	9.6	(1.0)	1.8			0.8					0.
Deferred income taxes		0.4	0.3	(0.2)	0.5	(0.3)	(12.2)	(1.4)	(3.4)	(17.3)	(0.1)	(1.3)			(1.5)					0.
Change in fair value of warrant I	iahility	0.4	0.0	(0.2)	0.0	(0.0)	(12.2)	(1.4)	(0.4)	0.0	(0.1)	(1.0)			0.0					0.
Writedowns and impairments	aonity			0.0	0.0					0.0					0.0					0.
Other gains/losses		(1.9)		0.0	(1.9)				(14.5)	(14.5)					0.0					0.
Other		(1.3)			0.0				(14.3)	0.0	0.0	(0.0)			0.0					0.0
Changes in operating assets and I	iabilities				0.0					0.0	0.0	(0.0)			0.0					0.0
Accounts receivable	(9.8)		(18.3)	(20.1)	(60.4)	(15.0)	(25.9)	(17.3)	(18.1)	(76.3)	(12.9)	(12.9)	0.0	0.0	(25.8)	0.0	0.0	0.0	0.0	0.0
Loan receivable	(0.0)	(12.1)	(10.0)	(20.1)	0.0	(4.1)	(12.4)	(8.5)	(0.6)	(25.6)	4.6	2.4	0.0	0.0	7.0	0.0	0.0	0.0	0.0	0.0
Prepaid expenses & other curre	(0,1)	(0,1)	(0,1)	0.2	(0.1)	0.0	(0.2)	0.5	(2.0)	(1.7)	0.6	(0.2)	0.0	0.0	0.4	0.0	0.0	0.0	0.0	0.0
Lease merchandise	(17.7)	· · · ·	(12.6)	(25.2)	(71.7)	(14.8)	(17.7)	(13.3)	(17.3)	(63.2)	(10.7)	(12.2)	(20.0)	(20.0)	(62.9)	(20.0)	(20.0)	(20.0)	(20.0)	(80.0
Other assets	0.0	(0.0)	(0.0)	0.0	(0.0)	(0.0)	(0.0)	(0.0)	0.2	0.2	0.1	0.1	0.0	0.0	0.2	0.0	0.0	0.0	0.0	0.0
Accounts payable	(4.8)	0.7	(0.5)	4.6	0.1	(3.2)	0.4	(1.4)	2.1	(2.0)	(2.7)	0.2	0.0	0.0	(2.5)	0.0	0.0	0.0	0.0	0.0
Accrued expenses	0.4	(0.1)	0.8	(0.9)	0.2	(1.1)	3.0	(1.4)	0.4	0.9	(1.1)	(0.5)	0.0	0.0	(1.6)	0.0	0.0	0.0	0.0	0.0
Other liabilities	0.4	(0.1)	0.0	(0.0)	(0.0)	(1.1)	5.0	(1.2)	(0.0)	(0.0)	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net cash (used in) provided by	(0.6)	0.5	1.2	(12.4)		(7.9)	(11.7)	(7.9)	(3.7)	(31.2)	5.6	(0.1)	(3.7)	(2.7)	(1.0)	0.5	(0.2)	(1.6)	0.4	(1.1
																				ĺ
Cash flow from investing activit	ies																			l I
Purchases of property and equi	(0.7)	(0.6)	(2.1)	(1.5)	(4.9)	(1.6)	(2.1)	(1.2)	(1.6)	(6.5)	(1.8)	(1.4)	(1.6)	(6.5)	(11.3)	(1.8)	(1.4)	(1.6)	(6.5)	(11.3
Purchases of short-term investment	nents				0.0					0.0					0.0					0.0
Acquisitions					0.0				2.9	2.9	(0.2)	(0.2)			(0.3)					0.0
Other					0.0			<u>(1.2)</u>	<u>(0.4)</u>	<u>(1.6)</u>					0.0					0.0
Net cash used in investing activ	(0.7)	(0.6)	(2.1)	(1.5)	(4.9)	(1.6)	(2.1)	(2.4)	0.9	(5.2)	(1.9)	(1.5)	(1.6)	(6.5)	(11.6)	(1.8)	(1.4)	(1.6)	(6.5)	(11.3
Cash flow from financing activit	ties																			ĺ
Issuance of debt	3.5		0.5	15.9	19.9	9.8	14.9	15.1	3.6	43.5	2.8		0.0	8.8	11.5	12.0	0.0	0.0	0.0	12.0
Repayment of debt	(4.4)	(1.1)	(1.6)	(0.0)	(7.2)	(1.2)	0.1	(4.7)	(0.4)	(6.2)	(2.7)	(1.8)			(4.6)					0.0
Issuance of stock	()	()	()	(0.0)	0.0	()	0.1	()	(0.1)	0.0	()	(1.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Proceeds from stock option exe	0.0	0.0	0.0	0.0	0.1	0.1		0.1		0.3	0.0		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other	0.0	0.0	0.0	0.0	0.0	0.1		0.1		0.0	0.0				0.0					0.0
Dividends and distributions					0.0					0.0					0.0					0.0
Cash provided by (used in) fina	(0.9)	(1.1)	(1.1)	15.9	12.8	8.7	15.0	10.6	3.2	37.5	0.0	(1.8)	0.0	8.8	7.0	12.0	0.0	0.0	0.0	12.0
Effect of exchange rate on cash					0.0					0.0					0.0					0.0
Net increase (decrease) in cash	(2.2)	(1.2)	(2.0)	1.9	(3.4)	(0.8)	1.1	0.3	0.4	1.1	3.7	(3.5)	(5.4)	(0.4)	(5.6)	10.7	(1.6)	(3.3)	(6.1)	(0.3
Beginning cash and equivalents		6.3	(2.0)	3.1	8.5	(0.8)	4.3	0.3 5.4	0.4 5.8	5.1	5.7 6.2	(3.5) 9.9	(5.4) 6.4	(0.4)	(5.6) 6.2	0.6	(1.0)	(3.3) 9.7	(6.1) 6.4	0.0
Ending cash and equivalents	6.3	6.3 5.1	3.1	5.1	6.5 5.1	4.3	4.3 5.4	5.4 5.8	5.0 6.2	6.2	9.9	9.9 6.4	0.4 1.0	0.6	0.2	11.3	9.7	9.7 6.4	0.4	0.

Source: Company reports and Ascendiant Capital Markets estimates



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- HOLD: We expect the stock to provide a total return of negative 15% to positive 15% within a 12-month period.
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Total return is defined as price appreciation plus dividend yield.

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Rating	Count	Percent	Investment Banking Services Past 12 months	
			Count	Percent
Buy	51	98%	16	31%
Hold	0	0%	0	0%
Sell	1	2%	0	0%
Total	52	100%	16	31%



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Our analysts use various valuation methodologies including discounted cash flow, price/earnings (P/E), enterprise value/EBITDAS, and P/E to growth rate, among others. Risks to our price targets include failure to achieve financial results, product risk, regulatory risk, general market conditions, and the risk of a change in economic conditions.

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